



# County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA  
Chief Executive Officer

Board of Supervisors  
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January 23, 2012

To: Supervisor Zev Yaroslavsky, Chair  
Supervisor Gloria Molina  
Supervisor Mark Ridley-Thomas  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

From: William T Fujioka  
Chief Executive Officer

## **DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE**

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board “may delegate specific data sharing initiatives involving one or both of those departments.” On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index (EMPI); b) Enterprise Linkages Project (ELP), formerly known as Adult Linkages Project; c) Homeless Prevention Initiative (HPI) Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

*“To Enrich Lives Through Effective And Caring Service”*

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2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

The ELP, EMPI, and the HPI Cost Avoidance Studies (Project 50) are on track and expected to be completed as planned. The Outcomes of Youth Exiting Dependent Care was completed during September 2011. The Linkages and Residential Placement Protocols are ongoing collaborative initiatives.

Attached is the quarterly report for the period of October 1 to December 31, 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via email at [tploehn@ceo.lacounty.gov](mailto:tploehn@ceo.lacounty.gov).

WTF:TP:CDM  
JA:JB:yw

Attachment

c:     Executive Office, Board of Supervisors  
          Chief Information Office  
          Children and Family Services  
          County Counsel  
          Probation

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project</b>
<b>Goal of Effort</b>	The ELP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
<b>Departments/ Participants</b>	Community and Senior Services (CSS), Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Health (DPH), Department of Public Social Services (DPSS), Probation Department, and Sheriff's Department.
<b>Project start date</b>	November 2010
<b>Projected end date</b>	November 2013
<b>Project Status</b>	Current
<b>Budget</b>	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p><i>Chief Executive Office/Service Integration Branch:</i> \$448,000</p> <p><i>Department of Public Social Services:</i> \$1,152,000</p> <p><i>Chief Information Office/Information Technology Funds:</i> \$600,000</p>
<b>Costs incurred from October 1 to December 31, 2011</b>	<p>\$262,081</p> <p>Chief Executive Office \$55,037</p> <p>Department of Public Social Services \$207,044</p>
<b>Costs incurred from Project inception until December 31, 2011</b>	\$782,727
<b>Current Contractor</b>	SAS Institute Inc.
<b>Purpose of Contract</b>	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch (SIB) to a hosted environment.
<b>Contract Amount</b>	\$2,200,000
<b>Contract Start Date</b>	November 2010

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project</b>
<b>Contract End Date</b>	November 2013
<b>Project Achievements</b>	The ELP application is being developed by SAS Institute, with input from CEO and DPSS. Users access to the system and first training scheduled for early 2012.

<b>Project Name</b>	<b>Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)</b>
<b>Goal of Effort</b>	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.
<b>Departments/ Participants</b>	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff.
<b>Project start date</b>	July 2008
<b>Projected end date</b>	June 2012
<b>Project Status</b>	Current
<b>Budget</b>	\$191,668 Funding Source: County General Funds
<b>Costs incurred from October 1 to December 31, 2011</b>	\$0
<b>Costs incurred from project inception until December 31, 2011</b>	\$75,333
<b>Current Contractor</b>	Dennis Culhane, Ph.D.
<b>Purpose of Contract</b>	Consulting services for a cost benefit analysis of Project 50.
<b>Contract Amount</b>	\$50,000
<b>Contract Start Date</b>	July 2008
<b>Contract End Date</b>	June 2012

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)</b>
<b>Project Achievements</b>	The final report is being finalized by CEO for submission in early 2012.

<b>Project Name</b>	<b>Outcomes of Youth Exiting Dependent Care</b>
<b>Goal of Effort</b>	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from DCFS and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from California Department of Social Services (CDSS) was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
<b>Departments/ Participants</b>	CDSS, DCFS, and Probation
<b>Project start date</b>	June 2010
<b>Project end date</b>	September 2011
<b>Project Status</b>	Completed
<b>Budget</b>	\$60,000
<b>Costs incurred from October 1 to December 31,2011</b>	\$0
<b>Costs incurred from Project inception until September 30, 2011</b>	\$60,000
<b>Current Contractor</b>	Not Applicable – Staff from Research and Evaluation Services (RES) unit of the CEO, SIB completed analysis.
<b>Project Achievements</b>	RES distributed the report on November 9, 2011.

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Enterprise Master Person Index (EMPI)</b>
Goal of Effort	The EMPI will identify common clients of County services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, CEO, Chief Information Office (CIO), County Counsel, DCFS, DHS, DMH, Internal Services Department (ISD).
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from October 1 to December 31, 2011	\$25,625 of allocated funds for EMPI Project Manager  No funds from current allocated project budget have been used
Cost incurred from project inception as of September 30, 2011	\$25,625 of allocated funds for EMPI Project Manager  No funds from current allocated project budget have been used
Current Contractor	Kforce Inc.
Purpose of Contract	Project Manager to have oversight over the implementation of the EMPI.
Contract Amount	\$299,000  Funding Sources: <i>Department of Health Services:</i> \$149,500 <i>Department of Mental Health:</i> \$149,500
Contract Start date	November 2011
Contract End date	April 30, 2013

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

Project Achievements	<p>On October 4, 2011, your Board approved the CEO's request to hire a consultant to serve as EMPI Project Manager.</p> <p>The candidate who was hired, Pamela Bowen, from the consulting firm Kforce, has been working on the EMPI Project since November 7, 2011.</p> <p>Currently conducting sole source negotiations to explore and identify the best options for contracting, designing, developing, implementing, hosting and maintaining the County EMPI. A vendor contract with a detailed project timeline is tentatively scheduled for consideration by your Board for Fall 2012.</p>
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<b>Project Name</b>	<b>Residential Placement Protocols</b>
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	CEO, DHS, DMH, Probation, Department of Regional Planning (RP), Sheriff, Department of Treasurer and Tax Collector (TTC), and non-County entities.
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	Ongoing initiative
Project Status	Current
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred June 16 to September 30, 2011	Not Applicable
Current Contractor	None

**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Linkages</b>
<b>Goal of Effort</b>	The Los Angeles County Linkages Initiative is an interdepartmental partnership between DCFS and DPSS, to address the common barriers that limit parents' ability to parent and to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
<b>Departments/ Participants</b>	DCFS and DPSS
<b>Project start date</b>	Planning stages started in 2005; Implementation of the Linkages Pilot in DCFS Regional Offices and corresponding DPSS District Offices/GAIN Regions began in March 2006.
<b>Project end date</b>	Ongoing service coordination between DCFS and DPSS
<b>Project Status</b>	Current
<b>Budget</b>	<p>DCFS Staff:</p> <ul style="list-style-type: none"> <li>• Actual FY 2005-06 \$0*</li> <li>• Actual FY 2006-07 \$0*</li> <li>• Actual FY 2007-08 \$0*</li> <li>• Actual FY 2008-09 \$588,970</li> <li>• Actual FY 2009-10 \$614,788</li> <li>• Actual FY 2010-11 \$0*</li> <li>• Budgeted FY 2011-12 \$673,664</li> </ul> <p><b>Total DCFS Staffing Budget \$1,877,422</b></p> <p>DPSS Staff:</p> <ul style="list-style-type: none"> <li>• Actual FY 2005-06 \$37,167</li> <li>• Actual FY 2006-07 \$173,308</li> <li>• Actual FY 2007-08 \$393,524</li> <li>• Actual FY 2008-09 \$845,570</li> <li>• Actual FY 2009-10 \$1,417,106</li> <li>• Actual FY 2010-11 \$1,639,125</li> <li>• Budgeted FY 2011-12 \$1,693,065</li> </ul> <p><b>Total DPSS Staffing Budget \$6,198,865</b></p> <p>Consultants Budget: \$456,240</p> <p><b>Total Budget \$8,532,527</b></p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV-E Waiver.</p> <p>*Note: During the fiscal years (FY) when DCFS' budget shows \$0, DPSS incurred 100 percent of the staffing costs for that FY.</p>



**DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011**

<b>Project Name</b>	<b>Linkages</b>								
Costs incurred from October 1 – December 31, 2011	<table> <tr> <td>DCFS:</td><td>\$169,197</td></tr> <tr> <td>DPSS:</td><td>\$257,390</td></tr> <tr> <td><b>Total</b></td><td><b>\$426,587</b></td></tr> </table>	DCFS:	\$169,197	DPSS:	\$257,390	<b>Total</b>	<b>\$426,587</b>		
DCFS:	\$169,197								
DPSS:	\$257,390								
<b>Total</b>	<b>\$426,587</b>								
Costs incurred since project inception in 2005	<table> <tr> <td>DCFS:</td><td>\$1,372,955</td></tr> <tr> <td>DPSS:</td><td>\$4,763,190</td></tr> <tr> <td>Consultants:</td><td>\$456,240</td></tr> <tr> <td><b>Total</b></td><td><b>\$6,592,385</b></td></tr> </table>	DCFS:	\$1,372,955	DPSS:	\$4,763,190	Consultants:	\$456,240	<b>Total</b>	<b>\$6,592,385</b>
DCFS:	\$1,372,955								
DPSS:	\$4,763,190								
Consultants:	\$456,240								
<b>Total</b>	<b>\$6,592,385</b>								
Current Contractor	Not Applicable								
Project Achievements	<p>The Los Angeles County Linkages Evaluation Report was submitted to the California Statewide Linkages Project June 2011. The report provided a description of how Linkages families are served in the County of Los Angeles and how mutual families, or families potentially eligible for California Work Opportunities and Responsibility to Kids (CalWORKs) services, may affect key child and parental outcomes for families who receive services from DCFS and DPSS through the service coordination efforts between the two departments.</p> <p>Linkages implemented the Family Maintenance (FM)/GAIN pilot protocol. This strategy targets GAIN eligible CalWORKs families that have a DCFS FM case plan, but who do not receive Family Preservation (FP) services (a protocol for FP families already exists). The FM/GAIN pilot is currently under way in the Pomona and Santa Fe Springs DCFS Regional offices and their corresponding GAIN offices, GAIN Region III Pomona and GAIN Region VI respectively. The pilot is scheduled to run through July 2012 with an evaluation in August/September 2012.</p>								